

San Bernardino Community College District

Final Budget 2013-14

September 12, 2013

Agenda

- * Review FY 2012-13 Next Steps Status
- * FY 2013-14 Board of Trustees Budget Directives
- * Primary Student Success Objectives
- * State Budget Highlights
- * FY 2013-14 Budget Assumptions
- * Budget Comparison
- * FY 2013-14 Fund Balance
- * FY 2013-14 Next Steps
- * Questions

✓ Achieved Prior Year 2012-13 Next Steps

- ✓ Develop plans to balance budget for 2013-14 and mitigate future utilization of fund balance
- ✓ Continue evaluating enrollment
- ✓ Continue evaluating positions
- ✓ Keep Board informed via Board Meetings, Chancellor's Chat, and other means as necessary

Board of Trustees

2013-14 Budget Directives

- * Balance the 2013-14 budget without the use of Fund Balance (Reserve) while maintaining a minimum Fund Balance level of 15% (State minimum is 5%)
- * Allocate funding through the district resource allocation model to support SBVC and CHC as comprehensive community colleges
- * Increase student success and access
- * Identify new or reallocated funds for strategic initiatives

Board of Trustees

2013-14 Budget Directives

- * Maintain “selective hiring freeze” to provide strategic funding of priority needs
- * Reorganize and reallocate resources where possible to increase efficiency and improve services
- * Reduce expenditures that are not mission-critical
- * Invest in projects that enhance the efficiency of district and college operations
- * Continue the Measure M bond program based on facilities master plans

Board of Trustees

2013-14 Budget Directives

- * Continue to develop external funding streams including grants, scholarships, and fundraising
- * Maintain full funding for step and column increases
- * Maintain 50% law ratios in staffing plans
- * Honor collective bargaining agreements

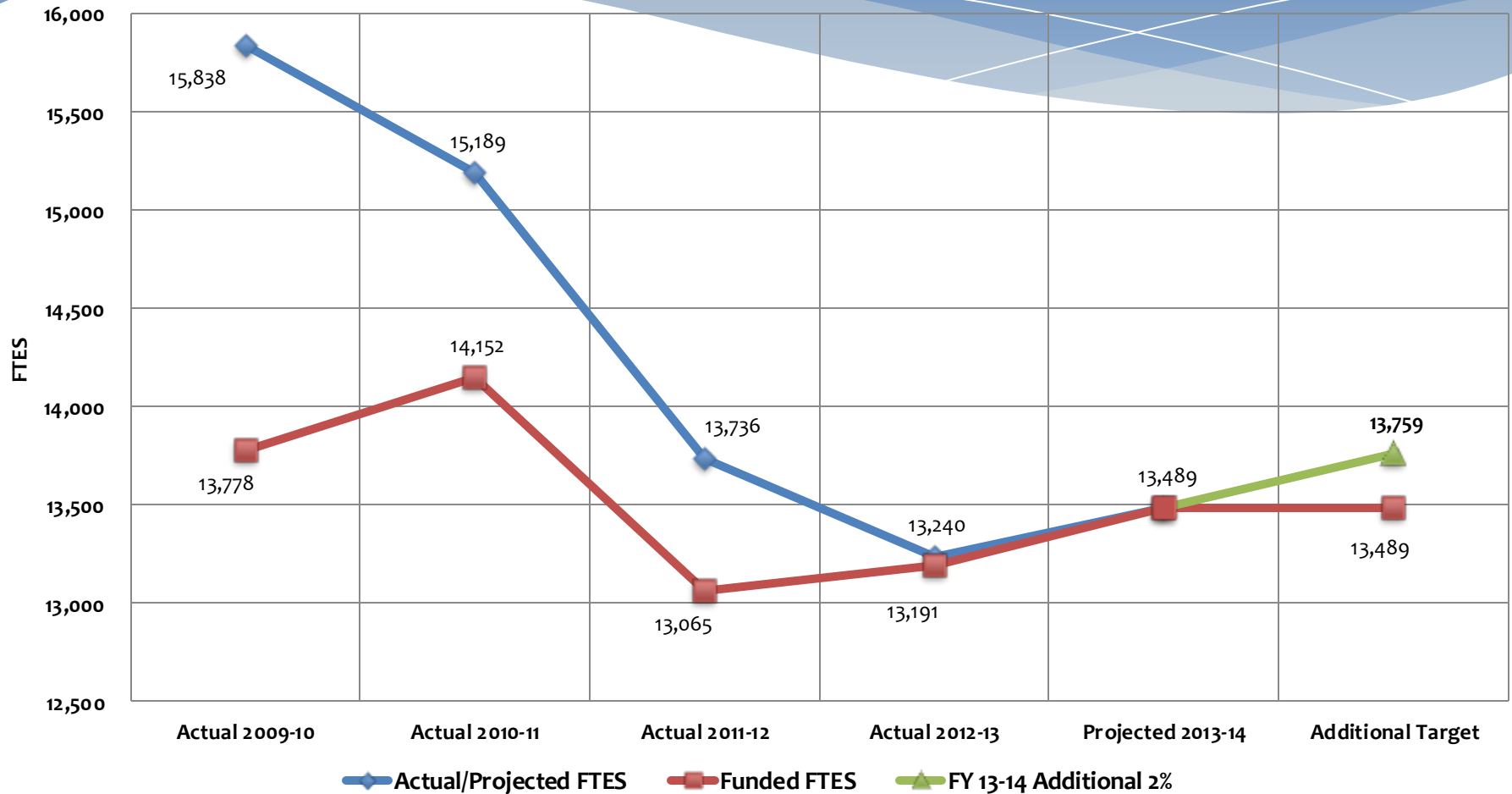
Primary Student Success Objectives

- * Access
- * Retention & Completion of Associate's Degrees and Certificates
- * Successful Transfer to 4-Year Colleges and Universities

Student Success Objectives: Access

- * Partnerships with high schools and community organizations to recruit students
- * Services for low income and 1st generation college students
- * SBVC offers The Valley Bound Commitment Program sponsored by the San Manuel Band of Mission Indians
- * District plans 3.9% FTES growth in Fiscal Year 2013-14

Student Success Objectives: Access – FTES by Fiscal Year



Student Success Objectives: Retention & Completion

- * In-class Persistence/Retention workshops
- * On-campus Student Success Centers
- * CHC hired two counselors to better serve student needs, and institutionalized two additional counselors and two research positions formerly funded by grants.
- * SBVC offers employment workshops every Wednesday in a campus computer lab
- * CHC increased the student tutoring budget

Student Success Objectives: Retention & Completion

- * CalWORKs programs include book/supply vouchers, educational and employment counseling
- * EOPS/CARE programs offer student success workshops; academic and career counseling; book/supplies vouchers
- * SBVC's Occupational Advancement Department provides extended hours for students to apply to the college; enrollment orientation and class registration at no cost

Student Success Objectives: Retention & Completion

- * CHC's Left Lane Project provides English and Math programs aimed specifically at improving student learning and student success
- * SBVC participates in the WorkAbility III program in collaboration with the State of California Department of Rehabilitation, which assists students in developing employability skills and confidence

Student Success Objectives: Transfer

- * CHC dedicated over \$1,100,000 to the Transfer Center, Transfer Advocates, Learning Communities, Honors Program, Counseling, Tutoring, and STEM activities

State Budget Highlights

- * ACCESS funding (growth, COLA and restoration)
- * Increased categorical program funding
- * \$50 Million Education Protection Act augmentation to Student Success Program (formerly Matriculation)
- * \$30 Million for Facilities Maintenance & Operations and Library Materials State Block Grant
- * Pending resolution of Redevelopment Funding Agencies (RDA) funding from Department of Finance

2013-14 Budget Assumptions

- * State funded enrollment of 13,489 credit full-time equivalent students (FTES) per Advance Apportionment, including COLA, growth and estimated 2011-12 workload restoration
- * District target enrollment of 13,759 credit FTES = 3.9% growth
- * 7.9% increase in health and welfare benefits
- * \$264,000 decrease in KVCR General Fund support
- * 70% SBVC / 30% CHC college resource allocation

Budget Comparison

Unrestricted General Fund

Category	2012-13 Budget	2012-13 Actuals	2013-14 Budget	Actuals-to-Budget Variance
Federal Revenues	\$67,360	\$84,875	\$73,567	-\$11,308
State Revenues	\$51,369,177	\$49,631,525	\$54,481,210	\$4,849,685
Local Revenues	\$17,076,028	\$20,362,697	\$20,008,973	-\$353,724
Total Revenues	\$68,512,565	70,079,097	\$74,563,750	\$4,484,653
Expenses				
Academic Salaries	\$29,223,169	\$28,597,492	\$29,369,748	\$772,256
Classified Salaries	\$16,645,362	\$15,089,556	\$16,299,541	\$1,209,985
Employee Benefits	\$14,290,276	\$13,345,084	\$14,398,665	\$1,053,581
Supplies and Materials	\$958,449	\$820,104	\$1,016,586	\$196,482
Other Operating Expenses	\$8,686,881	\$6,623,977	\$9,663,143	\$3,039,166
Capital Outlay	\$373,484	\$647,952	\$457,589	-\$190,363
Other Outgo	\$2,528,528	\$2,595,039	\$2,026,673	-\$568,366
Total Expenditures	\$72,706,149	\$67,719,204	\$73,231,945	\$5,512,741
Excess/(Deficiency)	-\$4,193,584	\$2,359,893	\$1,331,805	

Fund Balance

Unrestricted General Fund

Beginning Fund Balance, July 1, 2013	\$24,062,725
Projected Increase of Fund Balance *	\$1,331,805
Projected Ending Fund Balance, June 30, 2014	\$25,394,530
Fund Balance % of Budgeted Expenditures	34.7%
BOT 15% Minimum	\$10,984,792
State 5% Minimum	\$3,661,597
* <i>Potential FY 2013-14 RDA Decrease (Pending)</i>	<i>\$(1,300,000)</i>

Current Year 2013-14 Next Steps

- * Develop District-wide methods to improve forecasting and monitoring of revenues and expenses
- * Continue evaluating enrollment
- * Prepare District-wide Staffing Plan
- * Keep Board Informed via Board Meetings, Chancellor's Chat, and other means as necessary



Questions?